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Vendor:ISQI

Exam Code:CTAL_TM_001

Exam Name:ISTQB Certified Tester Advanced Level -
Test Manager

Version:Demo

QUESTION 1

Which of the following would you least expect to form part of the analysis of initial tool costs?

- A. Integration with other tools
- B. Learning time required to use the new tool
- C. Tool portability
- D. Evaluation of suitable tools

Correct Answer: C

QUESTION 2

What is the main reason why reviews are especially beneficial in the above-mentioned scenario?

- A. They ensure a common understanding of the product.
- B. They find defects early.
- C. They enhance project communication.
- D. They can be performed without exercising the code.

Correct Answer: D

QUESTION 3

Which of the following is a characteristic of good testing in any life cycle model?

- A. Analysis and design of tests begins as soon as development is completed.
- B. Some, but not all, development activities have corresponding test activities.
- C. Each test level has test objectives specific to that level.
- D. All document reviews involve the development team.

Correct Answer: C

QUESTION 4

Risks should be constantly reviewed. Given the current situation, which one of the following factors is most likely to lead to a revised view of product risk?

- A. The concerns over the user interface may lead to changes to the interface which cannot be implemented by development in time for the second test iteration.
- B. The concerns over the user interface raises the likelihood of a risk in that area and increases the amount of test effort needed for the user interface, thereby limiting the test effort available for other parts of the test management tool.
- C. The delivery of the application without the interface changes may upset the user community.
- D. The method used for test estimation is not accurate enough and hence the money spent on testing exceeded its budget.

Correct Answer: B

QUESTION 5

In addition to introducing the new team member, you have decided to raise motivation.

Which of the measures listed below would be the best measure to take in order to increase the motivation of the team?

- A. Provide more time for testing in the schedule
- B. Allow people to take some time off
- C. Introduce entry criteria to the testing phase
- D. Organize a meeting with senior management in which they address the importance of good testing for this project

Correct Answer: D

QUESTION 6

Which of the following is a project risk mitigation step you might take as test manager?

- A. Testing for performance problems
- B. Hiring a contractor after a test analyst leaves the company
- C. Arranging a back-up test environment in case the existing one fails during testing
- D. Performing a project retrospective meeting using the test results after each increment

Correct Answer: C

QUESTION 7

Part of the testing strategy indicates that you are going to be using systematic test design techniques. Your manager has asked that you present the main advantages of using these techniques at the next board meeting.

Identify THREE main benefits of using systematic test design techniques within this company.

- A. Easier to quickly adapt testing to changing requirements compared to experienced- based testing
- B. Targets certain types of faults
- C. Will guide experienced testers to find defects
- D. Provides a way to differentiate depth of testing based on product risks by using different techniques
- E. More enhanced documentation and therefore higher repeatability and reproducibility
- F. Will make non-systematic testing redundant
- G. Will reduce the need for early reviews

Correct Answer: BDE

QUESTION 8

Regarding the process described above, what is the most important recommendation you would make using IEEE 1044 as a guide?

- A. No priority or severity assigned
- B. Incident numbering is manual rather than automated
- C. No mentioning of reproduceability
- D. No classification on type of incident

Correct Answer: A

QUESTION 9

Within the projects, a master test plan and phase test plan will be used. Following is a list of characteristics applicable for test plans:

Which THREE mentioned characteristics relate to the master test plan?

- A. Any deviation from the procedures described in the test strategy document
- B. The overall estimated costs, timescales and resource requirements

- C. A detailed schedule of testing activities
- D. The development deliverables to be tested
- E. Which test staff members (names) will be involved and when
- F. Level of requirements coverage achieved

Correct Answer: ABD

QUESTION 10

A number of options have been suggested for the level of independence to be employed for the testing on the next project, and are shown below.

- i. External test specialists perform non-functional testing.
- ii. Testing is outsourced.
- iii. Testing is carried out by the developer.
- iv.

A separate test team carries out the testing.

v.

Testing is performed by the business.

vi. Testing is performed by a different developer.

Which of the following orders the above in a correct order of independence?

- A. i, ii, iv, vi
- B. ii, i, v, vi
- C. ii, v, i, iii
- D. i, iv, v, vi

Correct Answer: B

QUESTION 11

Which of the following product risks would be most effectively addressed just by static testing?

A. In the delivered application, one of the countries, as specified in the requirements, has not been correctly implemented.

- B. The application takes too long to process a request for additional cover.
- C. The test cases do not cover the key requirements.
- D. The successful bidder may not deliver all the required functionality on time.

Correct Answer: C

QUESTION 12

As part of the improvement program, the organization is also looking at tool support.

Which type of tool could be used to ensure higher quality of the code to be reviewed?

- A. Review tool
- B. Test execution tool
- C. Static analysis tool
- D. Test design tool

Correct Answer: C