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Vendor:EXIN

Exam Code:EX0-005

Exam Name:Management of Portfolio® Foundation

Version:Demo

QUESTION 1

Which is one of the five portfolio management principles?

- A. Portfolio definition
- B. Multi-criteria analysis
- C. Prioritize
- D. Strategy alignment

Correct Answer: D

QUESTION 2

Which of the following refers to the 'one version of the truth' technique?

- A. Referring variances beyond control limit from plan to the portfolio governance body
- B. Reporting via a documented route and schedule
- C. Specifying points at which reviews of initiatives are linked to funding release
- D. Deriving forecasts of costs, duration and benefits of an initiative from similar previous projects

Correct Answer: B

QUESTION 3

Which is a main element in the organizational governance practice?

- A. Using stage gates to ensure initiatives are reviewed consistently based on strategic contribution and risk
- B. Regular review of risks across the portfolio
- C. Applying staged release of funding linked to stage gates
- D. Clearly describing arrangements for benefits tracking and reporting

Correct Answer: A

QUESTION 4

Which is an objective of the Portfolio Strategy?

- A. Create the baseline information to be input into the resource schedule
- B. Document the short term view of what the portfolio is to achieve

- C. Provide an overview of the portfolio linked to the strategic planning cycle
- D. Promote discussion of any potential conflict between departmental and shared goals

Correct Answer: C

QUESTION 5

Which statement describes the purpose of the Portfolio Direction Group / Investment Committee?

- A. The role that is responsible for approving changes to the portfolio delivery practices
- B. The governance body where decisions about inclusion of initiatives in the portfolio are made
- C. The governance body responsible for monitoring portfolio progress and resolving issues that may compromise delivery and benefits realization
- D. Ensuring that a consistent fit for purpose approach to benefits management is applied across the portfolio

Correct Answer: A

QUESTION 6

Which is a responsibility of the Portfolio Direction Group / Investment Committee?

- A. Ensure the portfolio is properly balanced
- B. Champion the implementation of portfolio management across the organization
- C. Develop the organization's Portfolio Benefits Management Framework
- D. Ensure business case data is prepared on a consistent basis across the organization

Correct Answer: A

QUESTION 7

Identify the missing words in the following sentence. A purpose of the Portfolio Benefits Realization Plan is to provide [?] against which to assess the benefits actually realized.

- A. a standard
- B. a strategy
- C. a baseline
- D. a gap analysis

Correct Answer: C

QUESTION 8

Which is a portfolio delivery practice?

- A. Balance
- B. Energized change culture
- C. Management by exception
- D. Risk management

Correct Answer: D

QUESTION 9

What has as its purpose - to collate key information for senior management on those change initiatives that will deliver the greatest contribution to the strategic objectives?

- A. Portfolio delivery cycle
- B. Portfolio management principles
- C. Portfolio definition cycle
- D. Management control practice

Correct Answer: C

QUESTION 10

Which is a main element of the management control practice?

- A. Decision conferencing
- B. Benefits eligibility rules
- C. Stage or phase gates
- D. Strategy alignment

Correct Answer: C

QUESTION 11

Which is one of the three ways in which senior level engagement is crucial to effective portfolio management?

- A. Endorsing the decisions the Portfolio Office make about the composition of the portfolio
- B. Ensuring the Portfolio Manager champions the implementation of Portfolio Management
- C. Creating a clear decision-making structure so that decisions are made swiftly and in line with business strategy

D. Prioritizing the portfolio on the basis of resource availability

Correct Answer: C

QUESTION 12

Which is a solution to the dependency management challenge \"how to present complex information in an easily understandable form\"?

A. Organize a workshop to identify key dependencies

B. Highlight key dependencies on the portfolio schedule

C. Organize sessions for initiatives to agree potential dependencies

D. Modify a version of the prioritization practice to focus on dependencies

Correct Answer: B

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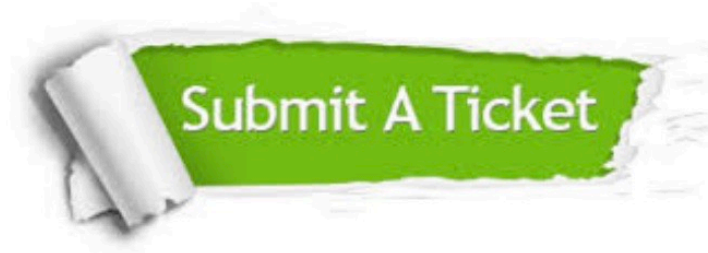
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