Money Back Guarantee

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QUESTION 1

A team member has approached the project manager for an update on the project status and next tasks. Which of the following should the project manager do NEXT?

- A. Speak with the team member\\'s manager about their performance
- B. Resend the latest status report and project plan to the team member
- C. Review the communications plan to determine why they were unaware
- D. Send the communications plan to the team member

Correct Answer: C

QUESTION 2

Which of the following types of closure occurs when a project has been delivered to the satisfaction of all parties?

- A. Project post mortem
- **B.** Project cancellation
- C. Project phase closure
- D. Project completion

Correct Answer: D

QUESTION 3

Which of the following avenues would allow the project manager to communicate project expectations, general timelines, and roles and responsibilities?

- A. Kick-off meeting
- B. Stakeholder analysis
- C. Communication plan
- D. Scope document

Correct Answer: A

QUESTION 4

Which of the following risk response planning techniques is a project manager using when they are changing the project plan to remove the risks impact?

- A. Transference
- B. Mitigation
- C. Acceptance
- D. Avoidance
- Correct Answer: D

QUESTION 5

Which of the following are included in a risk register? (Select TWO).

- A. Project risk responses
- B. Identified risks
- C. Major milestones
- D. Risk analysis tools
- E. Risk control board members

Correct Answer: AB

QUESTION 6

Which of the following MUST be clearly defined in a project charter?

A. Quality

- B. Scope
- C. Action items
- D. WBS

Correct Answer: B

QUESTION 7

A project manager has noticed low attendance at weekly meetings for a new project. Which of the following can the project manager do to improve meeting attendance?

- A. Cancel the meetings because of a lack of attendance.
- B. Address all issues as they arise during the meeting.
- C. Start and end the meetings on time.

D. End the meetings when all topics have been discussed.

Correct Answer: C

QUESTION 8

The key stakeholder requires the project manager to advance the completion date before funding runs out. The project manager has had problems with this stakeholder in the past and wants to document this request. Which of the following should the project manager do? (Select TWO).

- A. Complete a project change request form.
- B. Analyze the project impact.
- C. Update the project scope statement.
- D. Revise the scope management plan.
- E. Monitor the work performance.

Correct Answer: AB

QUESTION 9

The project manager has been informed the project\\'s CPI is 0.85 on a multi-year project that is 30% complete. Which of the following actions would be BEST for the project manager to take?

- A. Ask the project sponsor to extend the project schedule.
- B. Submit an RFQ to find a less expensive material.
- C. Assign additional team members to Quality Control.
- D. Fast track the project to reduce risk.

Correct Answer: B

QUESTION 10

Which of the following components of a project charter include identifying important milestones of the project?

- A. Key project deliverables
- B. High level assumptions
- C. Identify stakeholders
- D. High level constraints
- Correct Answer: A

QUESTION 11

Which of the following describes an assumption?

- A. Not used on projects, because certainty is needed to proceed with planning
- B. An unqualified estimate that can be firmed up later
- C. Treated as true for the purpose of planning
- D. A limitation that can impact the project that must be considered

Correct Answer: C

QUESTION 12

After a project team has almost completed the development on the project\\'s original requirements, the users identify functionality that is necessary but was not in the original requirements. The project manager MUST:

- A. Update the risk register.
- B. Implement the change.
- C. Cancel the project.
- D. Generate a change request.

Correct Answer: D