

Vendor:EXIN

Exam Code: PR2P

Exam Name: Exin PRINCE2 Practitioner (PR2P)

Version: Demo

QUESTION 1

It is now late October and the project is in stage 3. The label design competition has been held and the photos of the staff have been taken. The CEO and Marketing Director still need to choose the winning label design and the 12 photos for the calendar. However, the Executive has learned that two competitors are issuing calendars to MNO\\'s customers by the middle of November. After analyzing the impact of this Issue, one of the options the Project Manager has presented to the Project Board is to close the project prematurely. There are a number of key facts relating to this project that would need to be recorded if the project Y-e to be closed now.

Which product should show that if anybody has any remaining resource costs to be charged to the project, they should ensure this is done by 10 November?

- A. Benefits Review Plan
- B. End Project Report
- C. Follow-on action recommendations
- D. Project closure notification

Correct Answer: D

QUESTION 2

Who is responsible for ensuring that Communication Management Strategy is appropriate and that planned communication activities actually take place?

- A. Project Assurance
- B. Project Manager
- C. Corporate or Programme Management
- D. Project Support

Correct Answer: A

QUESTION 3

Having completed designing the plan, in which order should the next steps take place to produce a plan?

1.

Prepare Estimates

2.

Define and analyze Products

3.

Prepare the schedule
4.
Identify activities and dependencies
A. 2, 4, 3, 1
B. 4, 2, 1, 3
C. 4, 3, 2, 1
D. 2, 4, 1, 3
Correct Answer: D
QUESTION 4
Which of the following is NOT an objective of Initiating a Project?
A. Understanding the scope of what is to be done and the products to be delivered
B. Understanding the roles and responsibilities of the Project Management Team
C. Understand how quality required will be achieved
D. Understand how progress will be monitored and controlled
Correct Answer: B
QUESTION 5
Which of the following statements are True:
1.
Quality management is the complete set of quality standards, procedures and responsibilities for a site or organization.
2.
Quality planning is about defining products required of the project with their respective quality criteria, methods and responsibilities.
3.
Quality control focuses on the operational techniques and activities used to carry out quality inspections
4.
Quality assurance ensures that quality methods are being correctly followed.
A. 1, 2 and 3

- B. 1, 3 and 4
- C. 1, 2 and 4
- D. 2, 3 and 4

Correct Answer: A

QUESTION 6

Which of the following roles cannot be combined?

- A. Executive and Senior User
- B. Project Manager and Project Support
- C. Project Assurance and Team Manager
- D. Senior Suppler and Supplier Assurance

Correct Answer: C

QUESTION 7

It is now late October and the project is in stage 3. The label design competition has been held and the photos of the staff have been taken. The CEO and Marketing Director still need to choose the winning label design and the 12 photos for the calendar. However, the Executive has learned that two competitors are issuing calendars to MNO\\'s customers by the middle of November. After analyzing the impact of this Issue, one of the options the Project Manager has presented to the Project Board is to close the project prematurely. There are a number of key facts relating to this project that would need to be recorded if the project Y-e to be closed now.

Which product should show that without the calendar the company is going to experience difficulties recovering its decline in orders, and alternative solutions are required if the company is going to recover its position?

- A. Benefits Review Plan
- B. Exception Report
- C. End Project Report
- D. Risk Register

Correct Answer: C

QUESTION 8

Which of the following is not part of the composition of a Plan?

- A. Pre-requites
- B. Assumptions

C. Quality responsibilities
D. Product descriptions
Correct Answer: C
QUESTION 9
Scenario: Techniques, processes and procedures
1.
Any threat that may result in a loss of MFH data must be escalated immediately.
Joint agreements
2.
Work is to start at the beginning of week 2 (Stage 4).
?.5m.
3.
The project will take two years to complete, at an estimated cost of
Tolerances
4.
None.
Constraints
5.
MFH staff must not be involved in any heavy lifting during the removal of existing IT equipment.
6.
Installation work must take place during MFH normal working hours.
?0,000 / -?5,000.
7.
+
Reporting arrangements
8.
Highlight Report every Monday by 10.00 am.
9.

The report must contain a summary of all products worked on during the previous week. 10. Project Manager must be notified of any issues immediately by telephone. Problem handling and escalation 11. Impact analysis of all issues must be completed within 24 hours. Extracts or references 12. The Stage Plan for stage 4 is available from Project Support. Approval method 13. Project Assurance will review the completed Work Package and confirm completion Which 2 statements apply to either the Techniques, processes and procedures or Constraints sections? A. Delete entry 1 because this section should contain the techniques, processes and procedures required for specialist product development. B. Add \\'There must be minimum disruption to current services\\' to Constraints. C. Move entry 5 to Techniques, processes and procedures because this is a technique which staff should be aware of. D. Delete entry 6 because this applies to Office Moves Limited and is therefore outside the Work Package.

E. Delete entry 7 because this should be contained in the Quality skills required section of the Product Description.

QUESTION 10

Correct Answer: DE

Scenario

Extract from the Project Product Description (with errors)

Composition	1. Monthly calendar displays 2. 100gsm glossy paper 3. Full colour 4. Selected envelope 5. Chosen label design 6. List of customers 7. Selected photos 8. Photo session schedule
Derivation	9. New company logo design 10. Previous calendar designs 11. Internal creative team 12. Production cost forecast
Development skills required	13. Photographer 14. Internal creative team 15. Printer
Customer's quality expectations	16. Professional photos 17. 10% more calendars should be printed than required to allow for any late additions to the list of customers 18. Compliance with applicable corporate standards 19. The calendar should reflect the company image as described in the corporate branding standards 20. The calendar will increase orders by at least 10% with a minimum of 10 further orders from the list of prospective customers within 12 months
Acceptance criteria	21. Appearance - each photo should be sufficiently attractive and humorous that the customer wants to display it 22. Appearance - new company logo promotes strong image 23. Security - complies with Data Protection Act 24. Accuracy - public holidays match the list supplied by Marketing on 01 November

Which 2 statements apply to the Derivation section?

- A. Move entry 9 to Composition because this is within the scope of the project.
- B. Delete entry 10 because this is NOT a source product for this project.
- C. Delete entry 11 as this is already correctly shown under Development Skills required.
- D. Move entry 12 to Composition, because this is within the scope of this project.
- E. Add \\'Professional photographer\\'.

Correct Answer: CD

HOTSPOT

Additional Information

A photographer from Portraits Ltd, a professional photographic company, has taken on the role of Team Manager after taking some time to understand the requirements of the project. A contract for their services has been set up and is being

monitored by the Purchasing Manager and a Work Package has been agreed. This contract specifies that the photographer must arrange a meeting with the Engineering Manager to establish a schedule for the photo sessions to minimize the

impact on the Engineering staff. This meeting should have occurred by now.

The Engineering Manager was made aware of this requirement but when asked he reported that he has received no communication from the photographer. The Project Manager has tried to call the photographer and has had no response.

The Project Manager believes there is a risk that Portraits Ltd are overbooking work and prioritizing other clients\\' work. If Portraits Itd do not deliver on schedule the project will be delayed and the expected benefits will be reduced.

The contract is to be reviewed and Portraits Ltd reminded of their agreement.

Hot Area:

	Assertion		Reason	
1	The Engineering Manager should have raised the fact that there has been no contact with the photographer as an issue.	True-false	Any forecast to exceed the agreed stage tolerances should be escalated to the Project Board.	True- false
2	As the person monitoring the contract, the Purchasing Manager would be an appropriate owner for the risk.	True - false	A risk owner should be the person most capable of managing the risk.	True- false
3	The photographer should have raised any concerns about their availability for the work as a risk before accepting the Work Package.	True-false	A separate Risk Register should be created for each Work Package to monitor specialist risks associated with the creation of specialist products.	True- false
4	If estimation of the risk shows that it is likely to impact upon time, the Project Manager will need to raise an Issue Report.	True-false	When the impact of a risk has been identified, an Issue Report will be required to implement any agreed risk actions.	True- false
5	Regular Checkpoint Reports from the photographer will help the Project Manager manage the risk.	True-false	Checkpoint Reports should	True- false
6	As a Work Package has been agreed with the photographer, responsibility for the risk will automatically have been transferred to this third party.	True - false	When selecting the most appropriate risk response to take, the best option is usually the least expensive.	True-false

Correct Answer:

	Assertion		Reason	
1	The Engineering Manager should have raised the fact that there has been no contact with the photographer as an issue.	True-false	Any forecast to exceed the agreed stage tolerances should be escalated to the Project Board.	True- false
2	As the person monitoring the contract, the Purchasing Manager would be an appropriate owner for the risk.	True- false	A risk owner should be the person most capable of managing the risk.	True- false
3	The photographer should have raised any concerns about their availability for the work as a risk before accepting the Work Package.	True- false	A separate Risk Register should be created for each Work Package to monitor specialist risks associated with the creation of specialist products.	True- false
4	If estimation of the risk shows that it is likely to impact upon time, the Project Manager will need to raise an Issue Report.	True-false	When the impact of a risk has been identified, an Issue Report will be required to implement any agreed risk actions.	True- false
5	Regular Checkpoint Reports from the photographer will help the Project Manager manage the risk.	True - false	Checkpoint Reports should provide early warning of any delay in the photographer's work.	True-false
6	As a Work Package has been agreed with the photographer, responsibility for the risk will automatically have been transferred to this third party.	True - false	When selecting the most appropriate risk response to take, the best option is usually the least expensive.	True- false

QUESTION 12

HOTSPOT Column 1 is a list of entries from the Daily Log that occurred during stage 4 in the Controlling a Stage process. For each entry in Column 1, select the first management product from Column 2 that should have been updated, or created, as a result of the entry. Each selection from Column 2 can be used once, more than once or not at all.

Drop down the right answer from column 1 to column 2.

Hot Area:

Column 2 Column 1 The Executive has asked for a minor change to the baselined detailed design document. This change will not affect any other products. Risk Register Team Plan Issue Register Stage Plan for stage 4 Lessons Log Project Plan Staff communication was very useful in getting support from MFH staff who will be using the outsourced services. Risk Register Team Plan Issue Register Stage Plan for stage 4 Lessons Log Project Plan The Facilities Team Manager requires formal instructions to begin the planned work to transfer the Facilities equipment and staff to the selected Risk Register service provider. Team Plan Issue Register Stage Plan for stage 4 Lessons Log Project Plan The selected service provider highlighted that there are likely to be delays with Government departments getting work signed-off after completion. Risk Register Team Plan Issue Register Stage Plan for stage 4 Lessons Log Project Plan

Correct Answer:

Column 1 Column 2 The Executive has asked for a minor change to the baselined detailed design document. This change will not affect any other products. Risk Register Team Plan Issue Register Stage Plan for stage 4 Lessons Log Project Plan Staff communication was very useful in getting support from MFH staff who will be using the outsourced services. Risk Register Team Plan Issue Register Stage Plan for stage 4 Lessons Log Project Plan

The selected service provider highlighted that there are likely to be delays with Government departments getting work signed-off after completion.

The Facilities Team Manager requires formal instructions to begin the planned work to transfer the Facilities equipment and staff to the selected

service provider.

Risk F	Register
Team	Plan
Issue	Register
Stage	Plan for stage 4
Lesso	ns Log
Proje	t Plan

Stage Plan for stage 4

Risk Register

Lessons Log Project Plan

Team Plan Issue Register